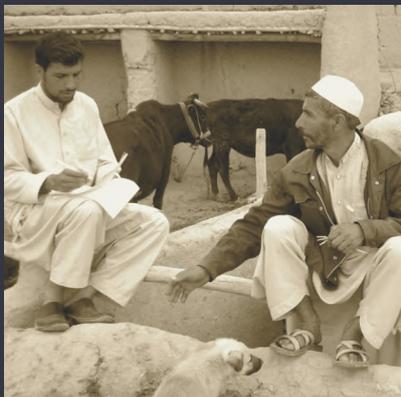


# RECONSTRUCTION & DEVELOPMENT

MIDDLE EAST | AFRICA | CENTRAL ASIA



Responding - Adapting - Evolving



## G4S - AT THE HEART OF ENABLING DEVELOPMENT PROJECT SUCCESS

G4S understands that Human Security - the ability of local populations to work without fear and threat - is the only way to enable success for complex development projects in difficult operating environments. Working with local communities and implementing partners, we have the proven performance, corporate capability and high risk environment experience to provide the nuanced services needed for the implementation of far reaching and high social impact programmes.

### SECURING WITH THE PEOPLE

The critical path for development is security. Where a project meets the population, it is the people who will secure it. To do this, they need to feel Human Security: community engagement, enrichment and advocacy all working towards a self sustaining and long lasting success.

Security and stakeholder engagement are entirely and inextricably symbiotic; one cannot function without the other - if either is discordant, there will be negative consequences. G4S can provide the integrated and comprehensive solution.

### DEMONSTRABLE EXPERIENCE

G4S has demonstrable experience in end-to-end project security provision in difficult operating environments. We combine our corporate depth and past performance across the security, intelligence, ordnance management, EOD K9, training and technology spectrums with a forward thinking and collaborative approach to community engagement and reinforced by unparalleled international compliance and ethical employment practices.



The background of the page is a photograph showing two individuals from behind, looking out over a valley. The person on the left is wearing a dark blue headwrap with a colorful patterned band. The person on the right is wearing a brown headwrap with a blue and white pattern. They are both wearing heavy, textured jackets. The valley below is filled with buildings and greenery, with mountains in the distance under a cloudy sky.

Working in Africa, the Middle East and Central Asia since 2003, our experience in conflict-affected countries means development professionals will gain a like-minded partner that ensures cost-effective success. Our commitment to obtaining a carefully established social licence to operate builds two-way community trust and offers legitimacy to obtain appropriate and safe access to land, local employment and professional mentoring and sustainability of skills.

## THE CONSORTIUM APPROACH

We have an established Consortium to de-risk development programmes which draws together the world's leading and mutually supporting engagement and communications capabilities. We recognise that the method, manner and process of engaging the stakeholders will vary and be dependent on the human terrain, which will be data and evidence driven.

Led by G4S Risk Consulting, this Consortium has the skills, reach and past performance to provide a dynamic and evolving solution to the challenge of security of local populations. Our success is based around the principles of honesty, transparency and mutual trust. Projects are ultimately a human endeavour and integrity underpins the way in which we all interact.

**G4S goes beyond the academic theory and provides capabilities and networks that will deliver on the ground – field by field and farmer by farmer.**



### HELMAND, AFGHANISTAN

G4S SSA provided security consultancy and protective services to the Helmand Provincial Reconstruction Team (PRT) which was headquartered in the capital, Lashkar Gah. The Helmand PRT was part of NATO's International Security Assistance Force in Afghanistan and operated district field offices on military bases in Gereshk, Garmsir, Sangin, Nad-e Ali, Now Zad, Marjah, Khan-e shin and Musa Qalah. HPRT was funded by the UK, USA, Danish and Estonian Governments. With a core team of over 100 civilian and military staff, the HPRT was one of the largest PRTs in Afghanistan.



UK, US and Danish District Stabilisation Teams were located in 11 of Helmand's 14 Districts. A Stabilisation Team typically comprised of civilian stabilisation advisers, civilian specialists (e.g. in agriculture) and a political adviser all working with a UK Military Stabilisation Support Team (MSST), a US Civil Affairs Team or a Danish CIMIC (Civil Military Cooperation) Support Team.



The PRT worked to deliver a provincial stabilisation and development plan that had been agreed between the Government of Afghanistan and international partners. The plan coordinated the efforts of 9 themes, or strands: Governance and Politics; Rule of Law; Counter-Narcotics; Population Engagement; Health; Education; Agriculture; Infrastructure and Private Sector Development. G4S were fully embedded alongside their civilian stabilisation advisers to provide protection and support. More often than not G4S SSA CPO's worked alongside their STABAD's in the most challenging and austere areas of Helmand.



### AFGHAN ACTION (Charity)

Afghan Action is a charity dedicated to supporting regional economic redevelopment in Afghanistan through training and reconstruction programmes to help provide a brighter future for young men and women throughout Afghanistan. These young people are trained to become carpet weavers and to learn new skills. They are encouraged to use these new skills to work in good conditions with fair wages, either at Afghan Action's carpet factory in Karte Se, Kabul or to run a business from home. This enterprise provides badly needed income to support themselves, their families and their local communities.



G4S Risk Management supplied funding and support for 20 trainee weavers. Their support in helping to train young Afghan men and women in the art of carpet weaving will enable the Trainee Weavers to provide a decent living for themselves and their families, providing a sustainable future for all those involved.

G4S SSA worked with Afghan Action, supporting sales of Afghan products and providing advice and expertise. It has hosted sales of Afghan Action's carpets and its staff have raised money for the work. As part of their work with Afghan Action G4S SSA also provided much needed supplies to an orphanage with donations of mattresses, beds and blankets.

## SINJAR, NORTHERN IRAQ

Noura was part of a joint G4S/UNMAS team of 32 Yazidis and 6 Muslims - including 21 women - who were involved in the post-conflict explosive remnants of war (ERW) clearance project in Sinjar. Some of the team members, unable to return to their homes, still live amongst the thousands of people in Internally Displaced Person (IDP) camps and the project provided an important source of income to their families. After her village in Northern Iraq was left to ruin and booby trapped by three years of ISIS occupation, Noura joined a highly skilled and brave G4S/UNMAS team tasked with clearing local infrastructure of explosive devices.



The occupation of Sinjar ended in 2017 when ISIS soldiers were driven out by Kurdish and coalition forces. Thousands of Yazidi men were systematically executed by ISIS soldiers and many women were captured and sold into sexual slavery during the occupation. Those, like Noura, who were able to escape to the mountains were left with barely any possessions. Even now, very few have been able to return to their homes because of the danger of improvised explosive devices (IEDs) that ISIS left behind. This is where Noura and her fellow High Risk Search and IED Disposal Operators came in - starting with her own home.



Noura returned to the remains of the home she fled 5 years ago when her village of Hatimiye in Sinjar was overrun by ISIS to find they had severely damaged her home. For 22 year old Noura, this was a place of treasured memories and deep sadness but she was determined, piece by piece, to return Sinjar to the place it once was.

The whole team undertook a demanding training course provided by their G4S mentors in which they learnt how IEDs are made, where and how they are placed, how to use specialist search equipment and how to recognise other ERW.

Risk education was also an important part of the team's role. Noura and her colleagues traveled around the Sinjar district and visited schools, hospitals and other public areas to highlight the dangers of explosive hazards and give advice to the community about what to do if a suspected IED is discovered.

**Over the course of the project, mentored by G4S Ordnance Management trainers and supported by G4S security teams, Noura and her colleagues conducted a total of 5,238 Risk Education, cleared a total surface area of 639,450 (m2) and total subsurface area of 21,056 (m2), allowing homes to be cleared and some people to return to their former lives.**

## TAPI GAS PIPELINE

The TAPI gas pipeline is a renowned mega-project linking gas reserves in Turkmenistan to markets in Afghanistan, Pakistan and India. Far-sighted and ambitious in concept, it will bring social and economic benefit to thousands of people during its build and provide consistent revenue for host nation Governments for many years afterwards. Due to its scope and geography, the TAPI project faces numerous security challenges as the pipeline will be built in some areas of high conflict and complex operating dynamics. G4S Risk Consulting is the principal security advisor to the project, delivering strategic level consultancy on several of the project countries. As well as any existing security threats, the consultancy has worked in close consultation with the client departments to concentrate on the importance of community relations, tribal affiliations, linguistic nuances and economic development opportunities in ensuring all relevant factors are considered prior to 'breaking ground'.

Using host nation experts to ensure a proactive and culturally respectful engagement with local communities for data collection, G4S has delivered a Security Threat Risk Assessment of the current political and security situation (at a district, provincial and national level) across the pipeline route and worked closely with key national agencies to ensure critical feedback on delivering success in each area.

# G4S OFFERINGS



**BRINGING GLOBAL REACH AND CORPORATE DEPTH TO EVERY ASPECT OF DEVELOPMENT PROJECTS, BUILDING ON 17 YEARS OF EXPERIENCE ACROSS THE WHOLE OF AFRICA, MIDDLE EAST AND CENTRAL ASIA.**

## COMMUNITY ENGAGEMENT

Ensuring that the community is at the heart of development projects - village and tribal elders, Religious leaders, women, children



## LOCAL SECURITY PARTNER

Working with local partners to provide the highest levels of security, recruiting locally to secure local land, underpinned by our ability to provide world class protective security services that enable clients to operate successfully in any environment.



## TECHNOLOGY SOLUTIONS

Using world leading solutions and investing further in integrated technology solutions to understand and monitor the human terrain, identify threats, coordinate operations and monitor and track thousands of project employees and stakeholders



## ORDNANCE MANAGEMENT

Building on successful projects across Afghanistan, Iraq and Africa to enable the conditions for construction and clear legacy explosive remnants of war clearance for local communities.



## SPECIALIST SKILLS

Utilising specialist skills such as EOD K9, Capacity Building and Intelligence and Advisory Services to ensure the highest standards of threat mitigation.



## Securing Your World

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